

Bryan:

Here are some questions that you can expect at tonight's meeting:

1. What is preventing the Board from transferring the \$750,000 in PDR/Greenspace fund to the Operating Reserve? This would cover 1/2 of the projected reserve shortfall for next year.

None

2. What impact does the \$14M in authorized borrowing capacity for PDR/Greenspace have on the County's credit rating and credit capacity?

None, we have the capacity to borrow

3. What is preventing the BOS from terminating the authority to borrow the \$14M now?

The board has the capacity to terminate

4. Other than more frequent mowing of medians what is being done to improve the appearance of JCC which is one of your strategic initiatives?

Trash pickup

Capital maintenance

Please review the County Administrator message page A-6

5. What is the rational for a 4% pay increase for County staff and what does the increase in pay cost taxpayers fully loaded?

There is not a 4% increase, I have set aside 3%

Delayed until October 700K all in

6. What increases in pay or one time bonuses have staff gotten in past 5 years already?

1 percent, 3 percent, 1 bonus

FT 1,000

PT 500

7. How many new employees are you adding in what departments and cost to taxpayers.

5 if we go with no tax increase

3 police

2 Park and Rec(1 being converted from PT to FT)

Stormwater if approved 2 FT

8. Why no reduction in force in Planning?

Not sure I understand your issues here, can you be more specific

Given current workload, why do we need 10 employees to handle 15 applications?

Please be more descriptive with your request.

FY 14 each planner had a case load of 63.8 applications on average

The combined selected workload figure for the first two quarters of FY15 is 322. On par with last year

So, the breakdown of the first two quarters of FY 15 is as follows:

240 conceptual, site plan and subdivision submittals.

15 legislative case applications

53 public presentations

14 DRC cases

322 Total

Newport News only has 3 planners and director?

Newport News VA per their website has 12 planners and a Director,

Ayers, Britta Manager of Comprehensive Planning bayers@nnva.gov

Chioros, Flora Landscape Planner II fchioros@nnva.gov

Cotton, Claudia Manager of Current Planning ccotton@nnva.gov

Davis, Johnnie Planner jdavis@nnva.gov

Gleiser, Saul Senior Planner / Urban Designer sgleiser@nnva.gov

Hitchens, Sandy Planner skhitchens@nnva.gov

Hopkins, Angela Senior Planner ahopkins@nnva.gov

Jensen, Regina Senior Planner rjensen@nnva.gov

Leskovar, Melissa Administrative Assistant II mleskovar@nnva.gov

McAllister, Sheila Director of Planning smcallister@nnva.gov

Richardson, Dedra Senior Administrative Coordinator dmrichardson@nnva.gov

Watson, David Planner dwatson@nnva.gov

<http://www.nnva.gov/Directory.aspx?DID=45>

Can Planning Director position and Development Management be consolidated?

Maybe in the future, however this will be my call as I am sensitive to other factors that many don't consider (Private vs Public)

9. What does it cost to operate the Rec Center?

Approximately \$5.4 million with 2.8 million in revenue generation.

Are increases in fees proposed to cover these costs? If not, why not?

Yes the new proposed increases were associated to the increased fee dollar for dollar

The revenue recovery rate for the Parks and Recreation Department as an agency is higher than any other locality in the region.

The Recreation Center is also available for all residents to use three times per week for free and the schools swim teams get to use the facility for free as well. It also serves as the central emergency shelter and provides free community meeting space for community based organizations.

Historically, the BOS has asked that the facility continue to be available for everyone not just those that can afford the higher rates.

The fees could be adjusted to recover.

10. JCC spends substantially more on Parks and Rec than anyone else in the region, many citizens do not view this a core government function.

That is not a true statement. I suggest you come to the JCC at 6 am and periodically during the day. Parking is at a premium. It may not be a core function, but is the most used.

Parks and Recreation spends more than any other locality in the region.

Can you provide a basis for your statement above?

The majority of the voters and survey respondents support the capital and operating expenditures for parks and recreation programs and facilities and a minority do not.

Again I believe that is your view.

What can or is being done to privatize these facilities and functions.

The focus should be on maintaining our community, if the board so chooses for me to explore fixing a unit that is providing a service to the community I will do my due diligence. We have contracted out the operation of the Little Creek Reservoir and completed several public/private partnerships (Go Ape and WISC). To date the Recreation Center has not been considered for privatization or a public private partnership.

10 years ago the YMCA offered to take over the Rec Center, pay the County rent and cover all OPEX and CAPEX during the term of the lease.

I am not aware of that proposal nor has anyone on staff seen it. 10 years ago I was working elsewhere

11. Would more effective lobbying in Richmond help get money for roads rather than spending JCC taxpayer money?

Yes, I believe that would be an expense that would help, always looking for other avenues to promote and protect our assets.

What is the funding formula for the Road Share program
dollar for dollar match

and what roads to you want to build/improve?
What is their cost?

Project Current estimate as of 3/15
Centerville Road/News Rd \$2,376,000
Monticello Ave. \$3,814,517
James River Elementary SRTS \$168,382
Racefield Drive \$181,104
Rt 199/60 Interchange ramp \$729,915
Mooretown Road corridor study \$400,000

Airport Access Road \$987,000
RevShare: Williamsburg West* \$892,000
RevShare: Capital Trail Access \$33,000
RevShare: Neighbors Drive \$930,000
Rt 199/Brookwood Drive intersection improvements \$275,000
Bridge replacement - Rt 31 over Powhatan Creek \$2,260,000
Bridge replacement - Rt 199 over Colonial Pkwy \$7,160,000
Longhill Road, Phase I \$19,800,000
Pocahontas Trail MM \$8,100,000
Croaker Road MU Trail and Roadway Widening \$19,440,967
Hicks Island Road Bridge Replacement over Diascund \$1,672,631
Skiffes Creek Connector / Rt 60 Relocated
Option A \$135,200,000
Option A1 \$153,435,594

12. Stormwater - this is the biggest area of confusion and debate and you need a subject matter expert, preferably a civil engineer not John Horne, capable of explaining the MS4 permit requirements, the goals and objectives of the new initiative, projected long-term costs and funding.

The MS4 Permit has been discussed at great length in materials provided to the Board at the October 22, 2013 work session and the January 25, 2014 Budget Retreat. Materials from these meetings are archived and available on the County website. In particular, materials from the October 2013 work session provide the most detail including the actual permit, a memorandum from staff describing how this permit differs from the previous permit and a presentation providing insight into the staff's approach to implementing the permit. Furthermore the County's recent MS4 annual reports and program plan can be found on the County website <http://www.jamescitycountyva.gov/cleanwater/ms4-Permit-Information.html> .

You better be able to make the case that homeowners in Ford's Colony, KingsMill and Governors Land need to pay more in taxes to solve a private property issue on someone else's property when they are already paying to maintain their own SWMFs through their respective HOA's.

Okay, now is that a command or a request?

- 1) The SPAC recommendations include a grant program which could help defray costs for drainage repairs for the Fords Colony HOA. The SPAC agrees that a program should provide assistance to all types of residential properties. 2) Two state regulations require the County to ensure that privately owned BMPs are adequately maintained and operated in accordance with the approved plans. The County uses a combination of training, technical assistance, inspection and enforcement the cost of these efforts are borne by all property owners in the County.**

Ford's Colony has spent over \$1M on SW issues in the past few years alone and has an active and aggressive maintenance plan in place. Why not use special taxing districts to deal with the problem where there is no HOA?

That is also an option.

Lenders are anxious to loan money to HOAs to take on these types of major repairs.

Potentially correct. I am not in the borrowing mode, but again an option.

Why is so much money spent on overhead and public education on SW issues?

VAR040037 Section II. B. 1. Public education and outreach on stormwater impacts. – This section is very prescriptive and requires the County to:

Identify, at a minimum, three high-priority water quality issues, that contribute to the discharge of stormwater (e.g., Chesapeake Bay nutrients, pet wastes and local bacteria TMDLs, high-quality receiving waters, and illicit discharges from commercial sites) and a rationale for the selection of the three high-priority water quality issues; Identify and estimate the population size of the target audience or audiences who is most likely to have significant impacts for each high-priority water quality issue; develop relevant message or messages and associated educational and outreach materials (e.g., various media such as printed materials, billboard and mass transit advertisements, signage at select locations, radio advertisements, television advertisements, websites, and social media) for message distribution to the selected target audiences while considering the viewpoints and concerns of the target audiences including minorities, disadvantaged audiences, and minors; and provide for public participation during public education and outreach program development.

Annually conduct sufficient education and outreach activities designed to reach an equivalent 20% of each high-priority issue target audience. It shall not be considered noncompliance for failure to reach 20% of the target audience. However, it shall be a compliance issue if insufficient effort is made to annually reach a minimum of 20% of the target audience; and Provide for the adjustment of target audiences and messages including educational materials and delivery mechanisms to reach target audiences in order to address any observed weaknesses or shortcomings.

To keep costs down in meeting these requirements we do utilize regional programs through the Hampton Roads Planning District Commission such as AskHRGreen.org and inter-locality regional efforts.

Money should be spent on projects, technical advice and inspections and not overhead.

The Stormwater Division maintains a minimal staff by utilizing contractors for all repairs, studies, engineering design, permitting and construction.

What is VDOTs role in all of this since their facilities are not up to standard?

That is a question I am unable to answer, this is a question for the DEQ.

What is the plan for County owned parcels and are you pursuing infiltration to eliminate ponds and impacts to the outfalls (streams, creeks and rivers)?

Consultants are reviewing County facilities for cost effective upgrades. To date: the Govt Center and Mid-County Park have been retrofitted with infiltration features and plans are underway for retrofits/upgrades at James City County Library, Clara Byrd Baker ES and James River ES.

What is the cost of non-compliance, if we just said NO?

Recent EPA fines for VA localities have ranged from \$50K to \$164K. Each instance of noncompliance can result in a fine for each day of non-compliance.

Voters rejected this same initiative 5 years ago by 65%, so why do you think they want it now when the rules still aren't fully defined and many of the rules may be unconstitutional and defeated in court? Why should JCC take the lead on this when doing so will in all likelihood waste money? Why is sky falling in when JCC is a leader in SWM according to SWAC report?

The County's MS4 permit (VAR040037) has clearly defined requirements and due dates. These are the bar by which the County's MS4 efforts are measured.

13. Schools - another huge issue. Please explain insurance costs for Cadillac plan and low level of employee participation. Why any pay increase beyond the 1.5% provided by the State? What about Phil Tahey's report and its recommendations on SOQs, class size, scheduling and existing MS capacity? Are you reassessing need for new MS given latest enrollment projections showing a decrease in elementary and MS enrollment going forward. Why are we spending \$60M on a long-term solution to a short-term problem? Why build at Blair when the site is too small and forces taxpayers to build a new Admin building to get future capacity? Why not use the annex with some modifications and keep kids enrolled at Berkeley or use as a magnet school for IB which does not have the same physical plant requirements as a new school would? Please explain why the BOS approval of a new Middle School was done in a work session and not subject to a public hearing? Is this consistent with your stated goal of transparency and open government? Who pays for the 60 homeless kids coming from the City of Williamsburg?

I will forward this to the Superintendent, I did not know we are spending 60 million on a facility. My Budget has 25 million programmed. The new contract negotiation will include issues such as the homeless.

14. Where are we on a public facility master plan? I drafted one and gave it to the BOS several months ago and have heard nothing. I encourage you to listen to Phil VanRipper's comments to the PC last night and his assessment of JCC planning. Shocking and should be a wake- up call. We have several wake up calls. However a ship does not turn around in a day. Patience is what is needed to get James City County firm footing. In my view the website details the progress of each project. As stated a strategic planning process must ensue before a capital projects plan can be created as you desire. One of several areas we will detail shortly. Until we develop a process, once again view the link below.

Projects in Design (<i>updated quarterly</i>)	Projects Under Construction (<i>updated monthly</i>)	Completed Projects
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<http://www.jamescitycountyva.gov/general-services/projects.html>

15. Why is JCC giving \$700K to the Chamber when Newport News contributes \$17,000 to the Peninsula Chamber? What are we getting for our money?

I suspect this is a past practice, we are reviewing several areas as we forge forward. I can't speak for Newport News, however with the event coordinator I am hopeful you will see additional returns to James City County.

16. Why was the Jamestown Marina not listed with a commercial real estate broker and advertised for sale correctly? KDR is not a broker. Why has the property not been re-zoned to comply with the Shaping the Shores initiative which was approved many years ago. The property is currently zoned B-1, General Business. The Board may initiate a rezoning at any time. Uncertainty of allowable use and entitlements is depressing price and discouraging prospective buyers from submitting bids. We can get what we paid for it, if you zone it properly and have a conceptual masterplan approved upfront. Sell the vision not a nightmare. Why would we want to sell for penny's on the dollar to a business that doesn't make money and pays not taxes?

The property was advertised widely via RFP. Only one response. Then open acceptance of offers, only three responses. Shall I seek board approval to change zoning?

The property is currently zoned B-1, General Business. The Board may initiate a rezoning at any time. I will forward your other comments to the Board to initiate the change.

17. What are you doing to support Economic Development efforts in JCC? I don't see things getting better, only worse. I still hear complaints from business owners, land owners and developers about JCC. When are you going to fix the problems and make the necessary staff changes?

I would appreciate you detail what is getting worse. A statement without facts or statement regarding a process which is undefined is difficult to discuss. Staff changes, seems you have a purpose and a goal? Please detail.

18. Have you met with NN Waterworks?

Next week

Will they sell us water without paying another \$25M?

Yes

Why not merge JCSA into NNW and get out of the water business entirely?

Services a portion of the county, you will need 4.5 million in infrastructure upgrades to handle a portion. A better sense once I understand all requirements from the DEQ and detailing what NNWW can offer the citizens of James City County.

Once we discuss options with Newport News are you willing to pay more for your water?

19. Why no cuts to the Housing and Community Development Programs? Have we learned nothing from Forest Heights and Ironbound Square debacles? We need to get out of the neighborhood revitalization business and let the marketplace take care of it.

There is a portion of our community that needs this service and support, see attached charts for your consumption.

20. What options do we have to Wadmac since it is costly and largely ineffective.?

Please explain how you deem them ineffective.